

## TRANSIÇÃO DIGITAL DA INDÚSTRIA AECO – ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DESAFIOS



**Global Perspective** 

YOUR BIM PARTNER

CICLO DE SESSÕES "CIDADES INTELIGENTES E CONSTRUÇÃO 4.0 - AICCOPN - 06 de Maio 2022

TRANSIÇÃO DIGITAL DA INDÚSTRIA AECO ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DESAFIOS

## AGENDA

## **1- PRESENTATION**

## 2- AECO INDUSTRY – OVERVIEW

Key Challenges | Employer Requirements | Market Trends | Investment Trends

## **3- PROJECTS**

CHALLENGES & SOLUTIONS Education | Data Centers | Semiconductors

## 4- R&D FRAMEWORK

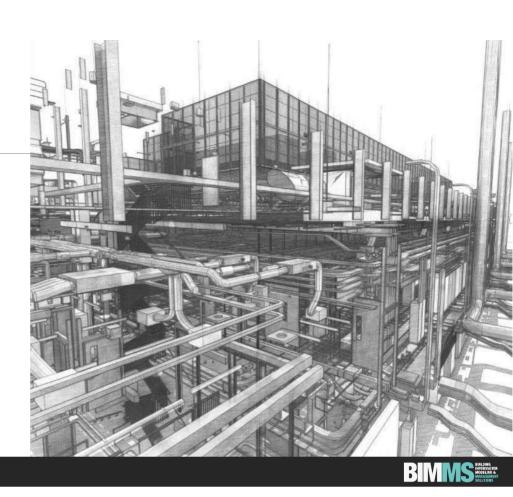
Overview | Industry Trends | Solutions

# What We Do

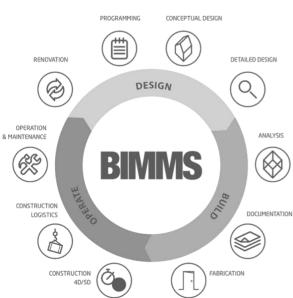
Integrated Engineering & Digital Solutions for AECO Industry

## INTEGRATED ENGINEERING DELIVERY

DESIGN TO CONSTRUCTION & CONSTRUCTION TO OPERATIONS

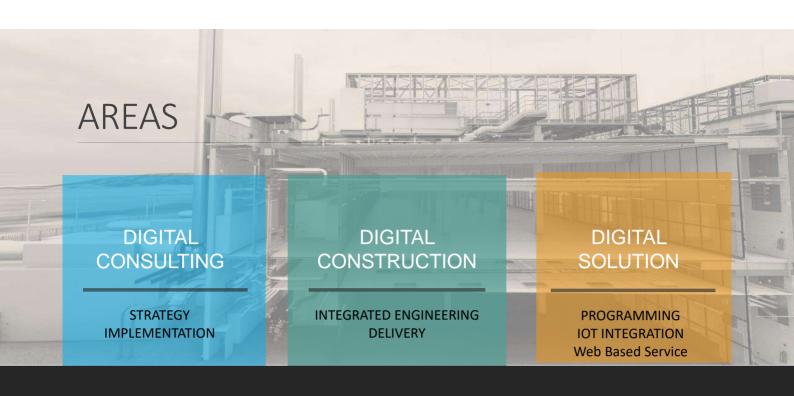


# Project Life Cycle





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BIMMS BUILDING A MODELING A MARAGEMENT SOLUTIONS

## DIGITAL CONSULTING

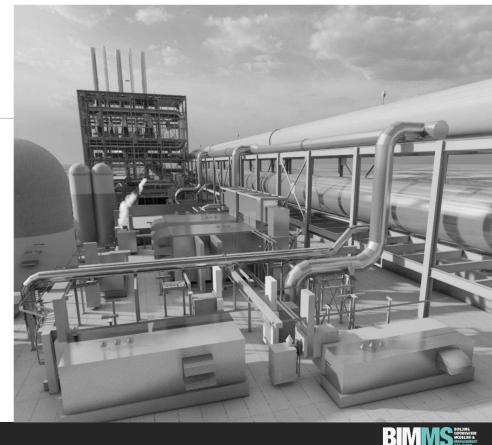
- Consulting
- Advanced Training
- Implementation
- Strategy Framework



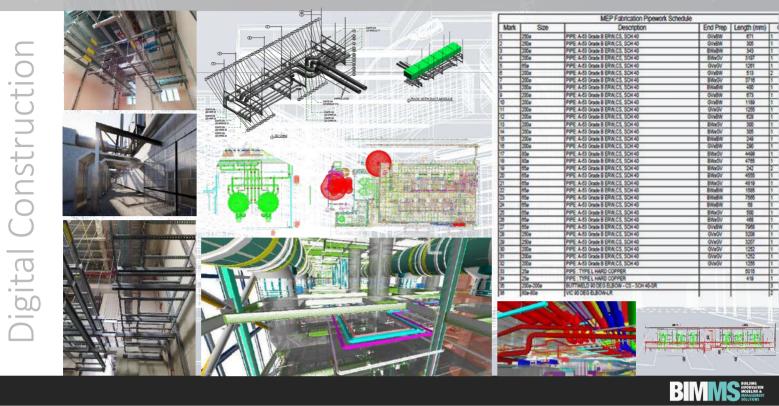


## DIGITAL CONSTRUCTION

- Design Review & Value Engineering
- Modularization Feasibility Design
- Pre-Construction Review
- Space Management
- Spatial Coordination
- Engineering / Construction Drawings
- Site Support
- Quantities
- Procurement Support
- Planning
- Project Management Support
- Cost Control
- Quality Control
- Fabrication
- Analytics Reporting



Design | Modularization | Coordination | QTO | Deliverables | BIM To Field | Field to BIM | Analytics Integration



## **DIGITAL SOLUTION**

- Innovation
- Development
- Programming
- Software
- Business Intelligence

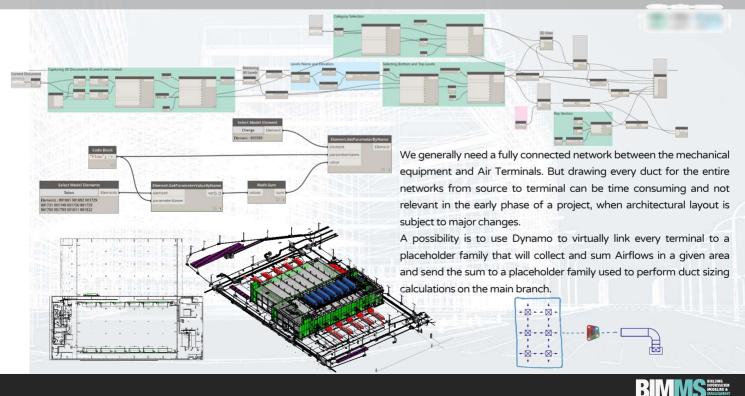




## **IOT** Integration

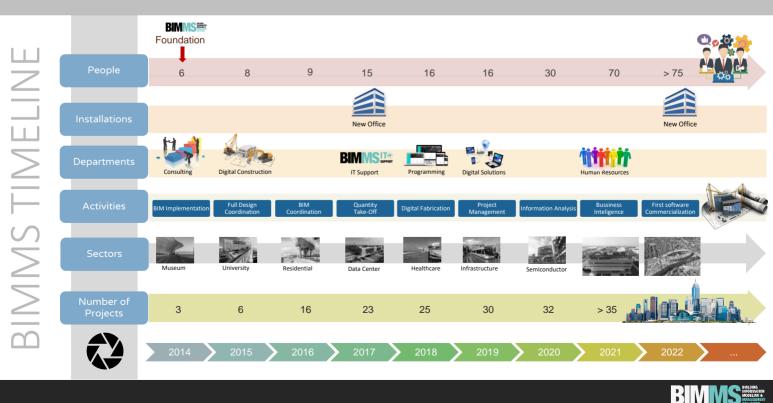


## Programming

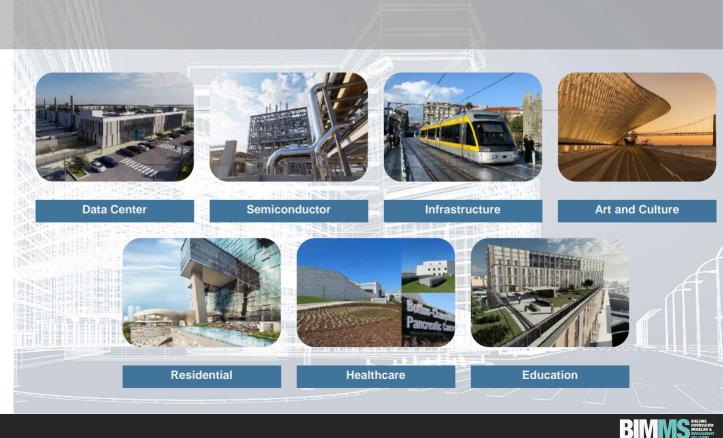




Timeline







Sectors



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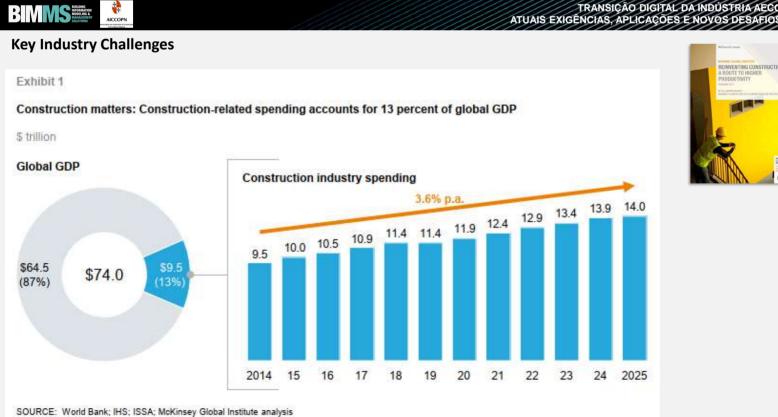
Key Challenges | Employer Requirements | Market Trends | Investment Trends

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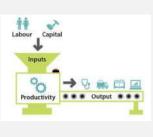


#### TRANSIÇÃO DIGITAL DA INDÚSTRIA AECO ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DESAFIOS

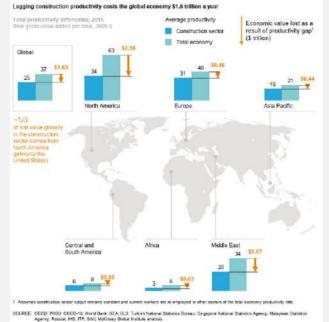
## Key Industry Challenges: Productivity Opportunities

Exhibit 12

"Productivity is a measure of economic performance that compares the amount of goods and services produced (output) with the amount of inputs used to produce those goods and services."



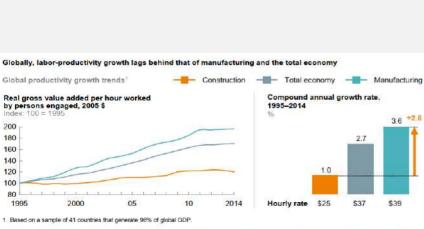




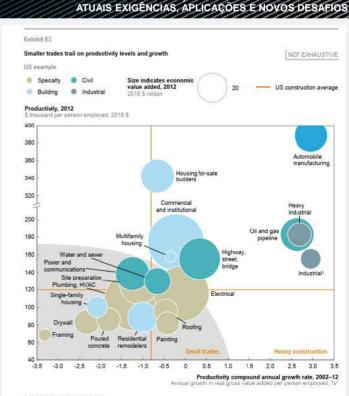


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## Key Industry Challenges: Productivity Opportunities



SOURCE OECD, WIOD, GGCD-10, World Bank, BEA; BLS; national statistical agencies of Turkey, Malaysia, and Singapore; Rosstat; McKinsey Global Institute analysis



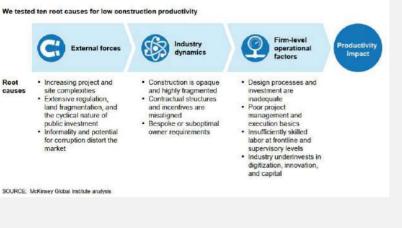
1 Manufacturing plants and warehouses. 2 Ail subsectors deflated with overall construction sector deflaters, not subsector-specific prices.

SOURCE: US Economic Census; McKinsey Global Institute analysis

## Key Industry Challenges: Productivity Opportunities

## - ROOT CAUSES

Exhibit E4

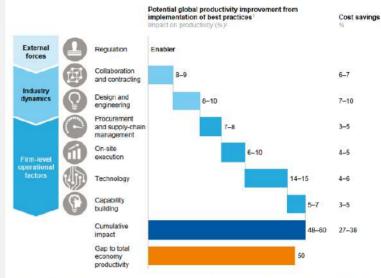


#### - STRATEGY RESPONSE

Exhibit E5

Construction can catch up with total economy productivity by taking action in seven areas

Cascading effect Regulation changes facilitate shifts in industry dynamics that enable firm-level levers and impact



1 The impact numbers have been scaled down from a best case project number to reflect current levels of adoption and applicability across projects, based on respondents to the MRI Constitution Productivity Survey was responded "agree" or "strongy agree" to the questions around implementation of the solutions. 2 Range reflects expected difference in impact between emerging and developed markets.

SOURCE: McKinsey Global Institute analysis

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## **Employer Requirements**



Five trends will shape construction and capital projects.

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Digital solutions for construction need to deliver a seamless, real-time experience across eight use cases.

Design management	Scheduling	Materials management	Crew tracking
<ul> <li>Visualize drawings and 3-D models on-site, using mobile platforms</li> <li>Update blueprints in the field with markups, annotations, and hyperlinks</li> </ul>	<ul> <li>Create, assign, and prioritize tasks in real time</li> <li>Track progress online</li> <li>Immediately push work plan and schedule to all workers</li> <li>Issue mobile notifications to all subcontractors</li> </ul>	<ul> <li>Identify, track, and locate materials, spools, and equipment across the entire supply chain, stores, and work front</li> </ul>	<ul> <li>Provide real-time status updates on total crew deployed across work fronts, number of active working hours, entry into unauthorized areas, and so on</li> </ul>
Quality control	Contract management	Performance management	Document management
<ul> <li>Offer remote site inspection using pictures and tags shared through app</li> <li>Update and track live punch lists across projects to expedite project closure</li> </ul>	Update and track contract-compli- ance checklists     Maintain standardized communication checklists     Provide updated record of all client and contractor communications	<ul> <li>Monitor progress and performance across teams and work areas</li> <li>Provide automated dashboards created from field data</li> <li>Offer staffing updates and past reports generated on handheld devices</li> </ul>	<ul> <li>Upload and distribute documents for reviewing, editing, and recording all decisions</li> <li>Allow universal project search across any phase</li> </ul>

McKinsey&Company

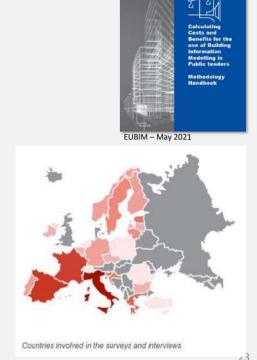
McKinsey&Company

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## **Employer Requirements**

	STRENGTHS	WEAKNESSES
BIM ADOPTION IN PUBLIC TENDERS	Improvement in management and coordination	Few or no benefits at the beginning
	Improvement in maintenance activities - operation phase	Low productivity and additional effort required
	Reduction of contingencies through improvement of clash detection and quality check	Specific knowledge and expertise required
	Improved time management and efficiency in time scheduling	High costs of adoption
	Improvement in costs estimation and information management	Complexity and lack of flexibility
	Reduction of total projects' costs	Interoperability issues
	Improvement in projects' quality	

	OPPORTUNITIES	THREATS
BIM ADOPTION IN PUBLIC TENDERS	Regularisation and streamlining of the national AEC procedures	Lack of a clear regulatory framework and incentives for adoption
	Digitalisation of the aec sector	Cultural and procedural obstacles
	Specific studies on and analyses of costs and benefits associated with BIM	Monopoly of certain software companies
	Development of a clear regulatory frameworks and introduction of incentives	High costs of adoption



40 representative stakeholders were interviewed and surveyed

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## Market Trends – The Future Construction Ecosystem will be radically different?



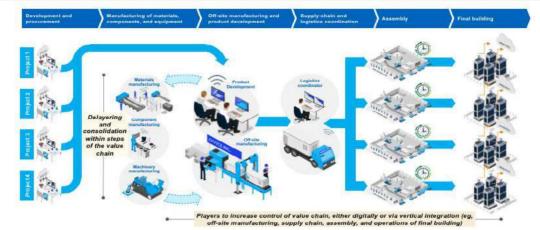
The construction process is highly **project based**—developed from unique customer specifications, using designs **planned from scratch**, and with limited degree of repetition The value chain and player landscape are **local and highly fragmented vertically and horizontally**, resulting in a multitude of players involved at each step and major interface frictions Construction is performed by generalists on site in hostile environments, with a large part of the workforce being temporary and manual

Limited use of end-to-end digital tools and processes as well as a capital-light delivery approach

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## Market Trends – The Future Construction Ecosystem will be radically different?

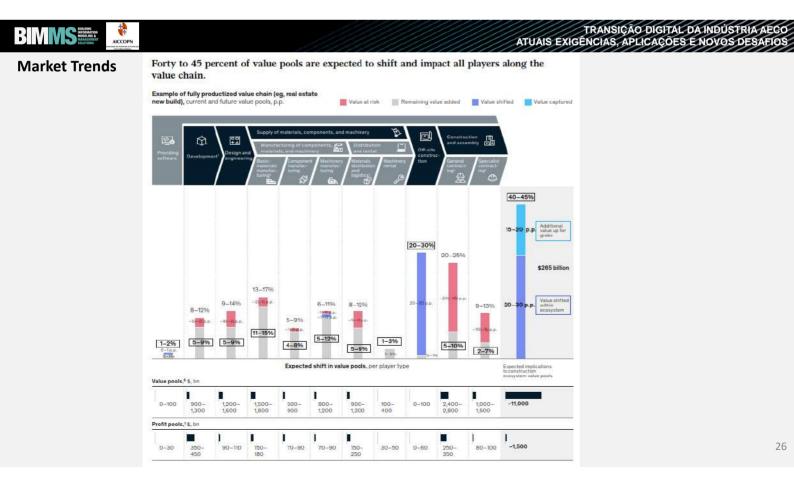
#### The construction ecosystem of the future ... A more standardized, consolidated, and integrated construction process



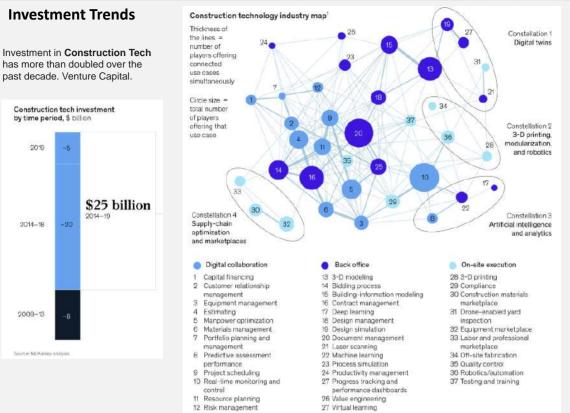
The construction process is increasingly **product based**, meaning structures will be products and manufactured off site by branded product houses **specializing** in certain end-user segments Developers choose entire designs or specific components from a library of options developed in house or offered externally on the market Value chain is more consolidated, both vertically (delayering) and horizontally, with increased degree of internationalization Disintermediation takes place through digital marketplaces and direct channels

Contractors focus on lean, on-site execution and assembly of products Data and analytics on customer behavior generated after completion to optimize total cost of ownership and future designs

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"...Recent analysis of the construction technology ecosystem finds emerging trends that are disrupting the way we plan, design and execute projects..."

#### EMERGING TRENDS:

- Artificial intelligence and analytics
- 3-D printing, modularization, and robotics
- obolics
- Digital twin technology
- Supply chain optimization and
- marketplaces (Digital Procurement)

#### CLUSTERS:

- On-site execution ("field")
- Digital collaboration ("team") -Digital twin technology
- Back-office and adjacencies ("office")

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ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DES

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#### SCOPE:

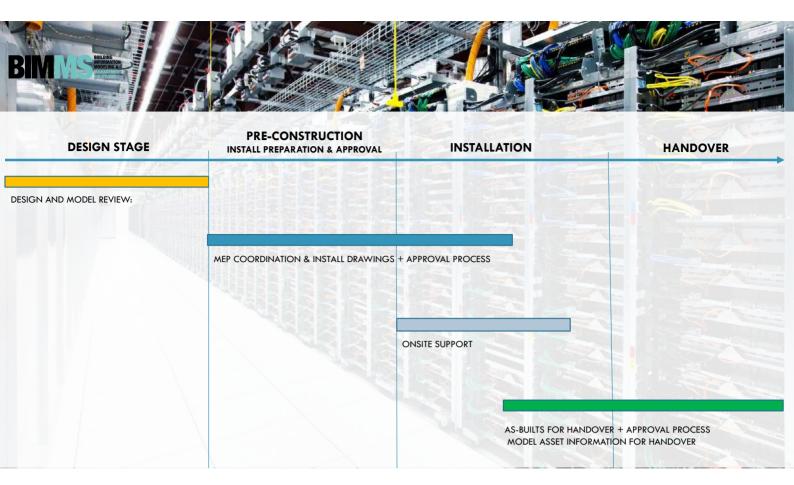
- Design Review / Modularization Feasibility
- Design Coordinators Pre-Construction and Construction Stage
- Construction / Fabrication Drawings
- Quantities / Cost Control
- Model Handover PIM to AIM

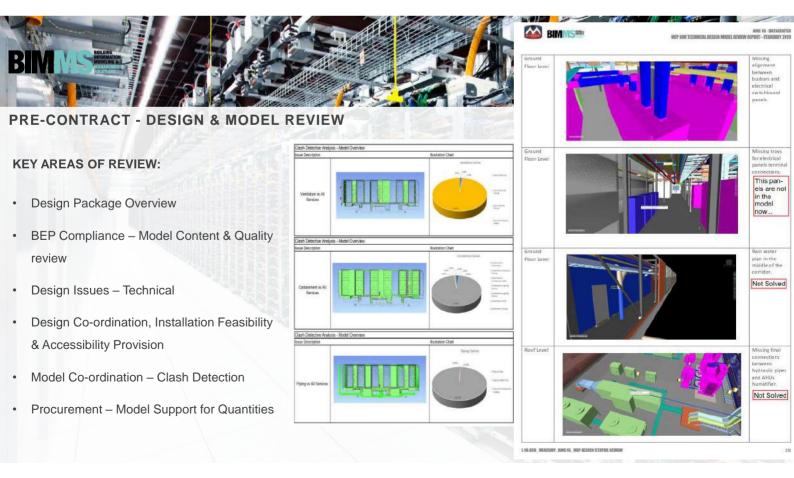
#### CHALLENGES:

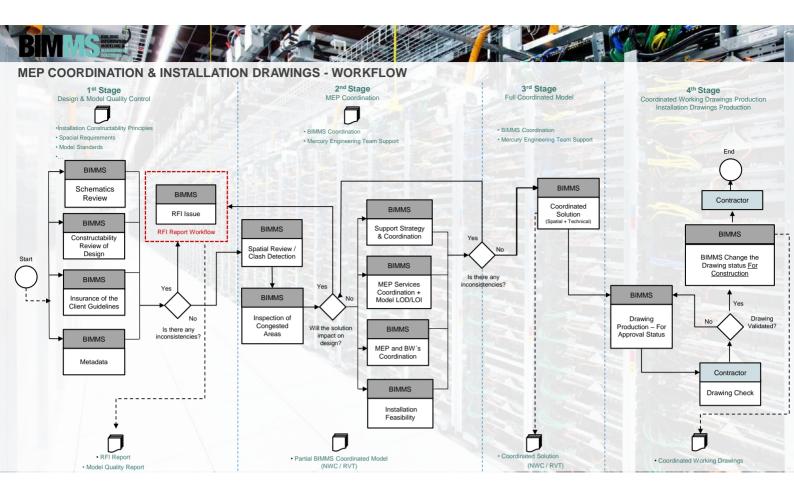
- Programme Design & Build + Fast Track Approach
- Multi-Stakeholder Interface
- Design Detailing Elevated Level of Detail
- "Optioneering" Client Request for Alternatives
- Accelerated rhythm on site difficult to accompany
- Spatial Coordination Constraints
- Elevated Project Reporting

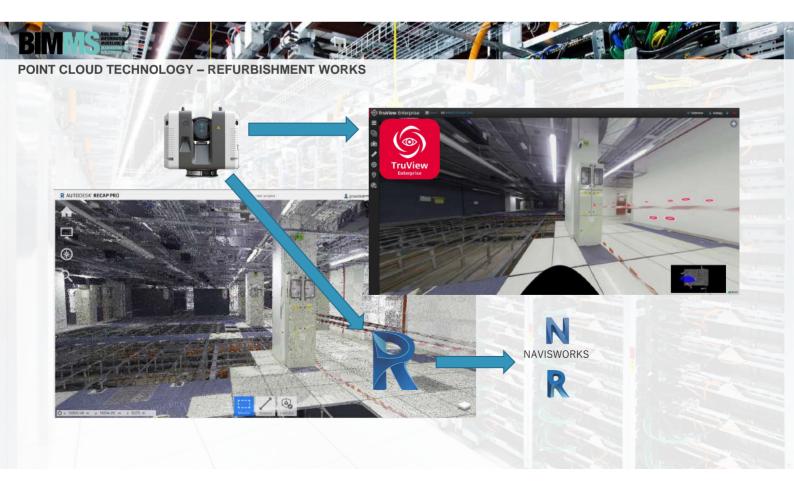
#### SOLUTIONS:

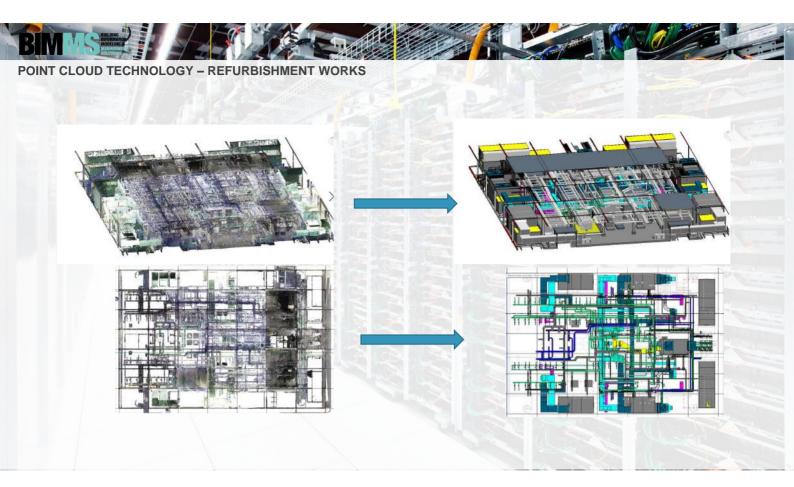
- Implementation BIM Project Standards (Industry Recognized) Data Management & Stakeholder Collaboration
- Implementation of design coordination strategy space management + clash detection process
- Live Model Concept Complete collaboration with other stakeholder via Cloud
- API Programming Optimization of Repetitive Tasks
- Implementation of HoloBuilder or equivalent solutions daily view of site progress (back office)
- Integration of Data Analytics Techniques Project Reporting / Asset Management
- Design Options Function BIM Software Capacity

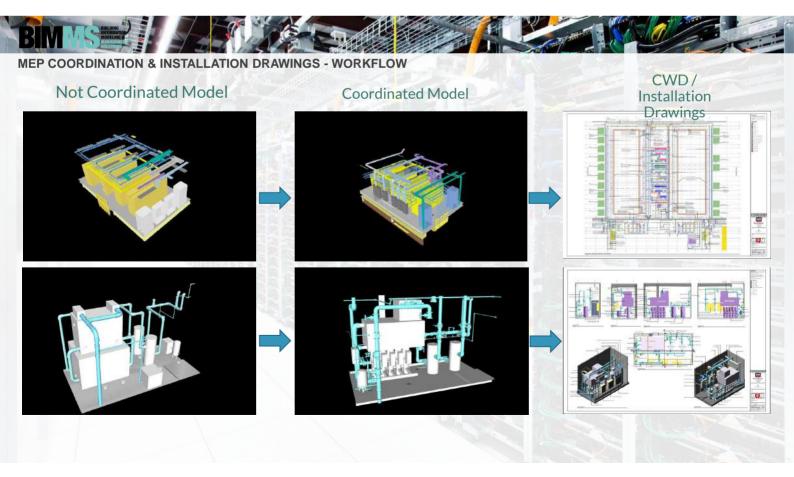


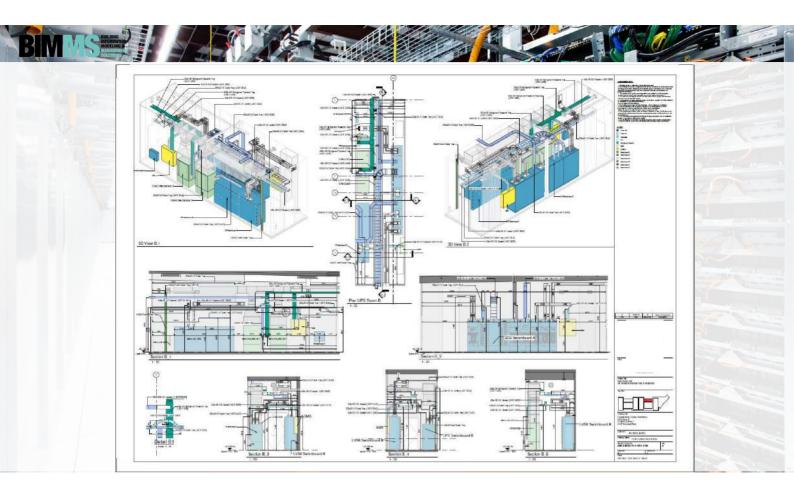


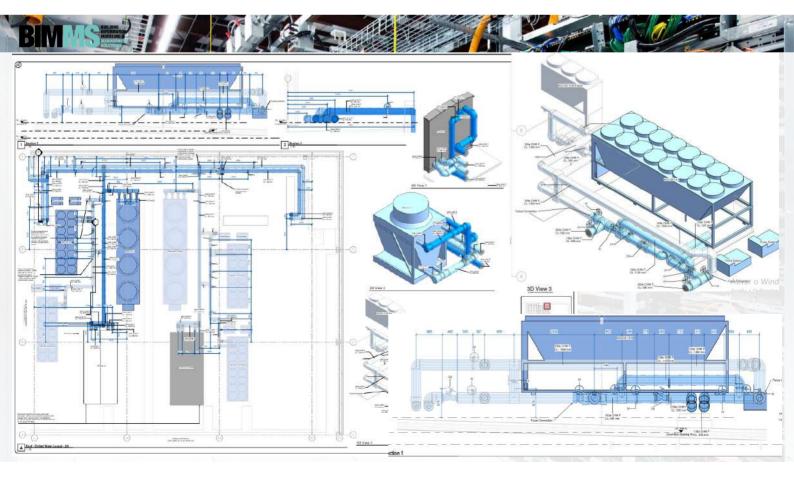








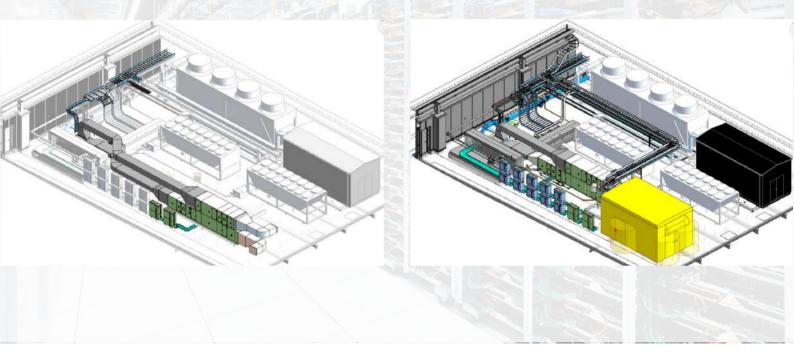


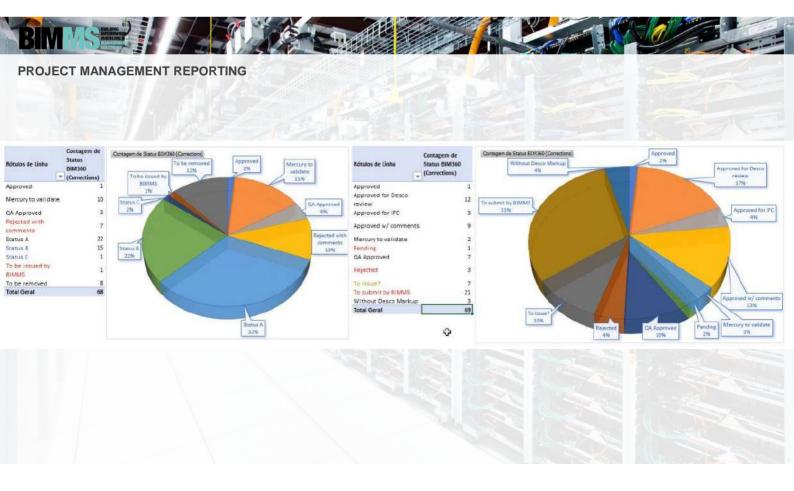


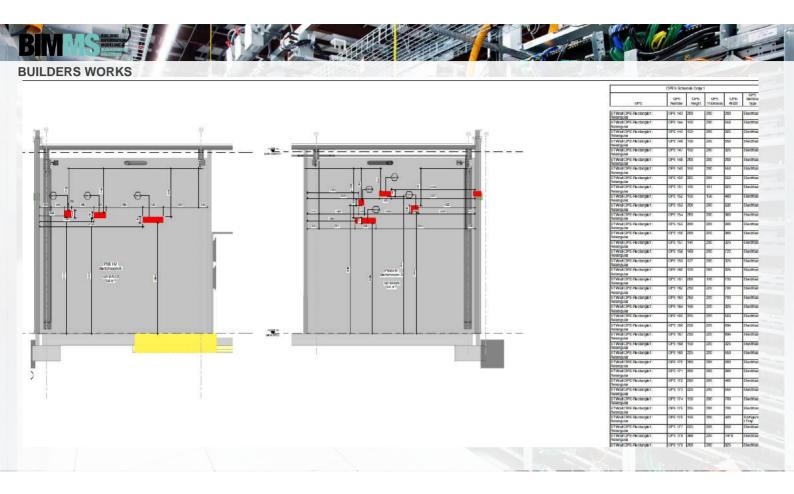
#### **DESIGN OPTIONNS**

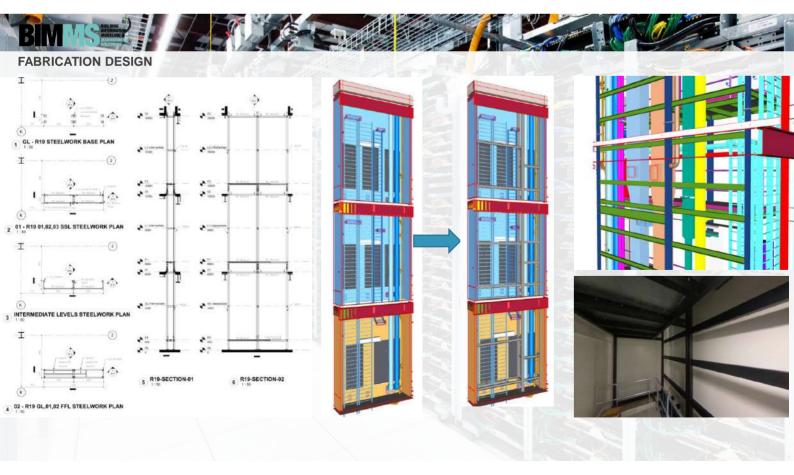
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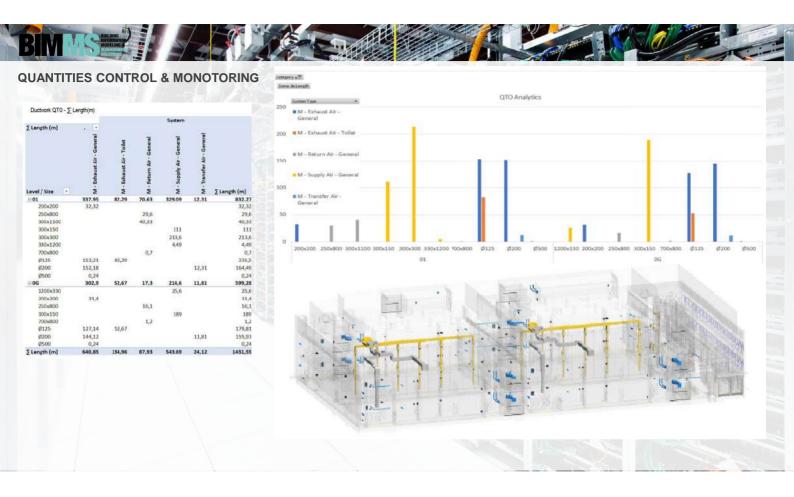
- Ability to provide different design alternatives in order to achieve the best alternative
- Ability to test different design options without messing or altering the Main Model

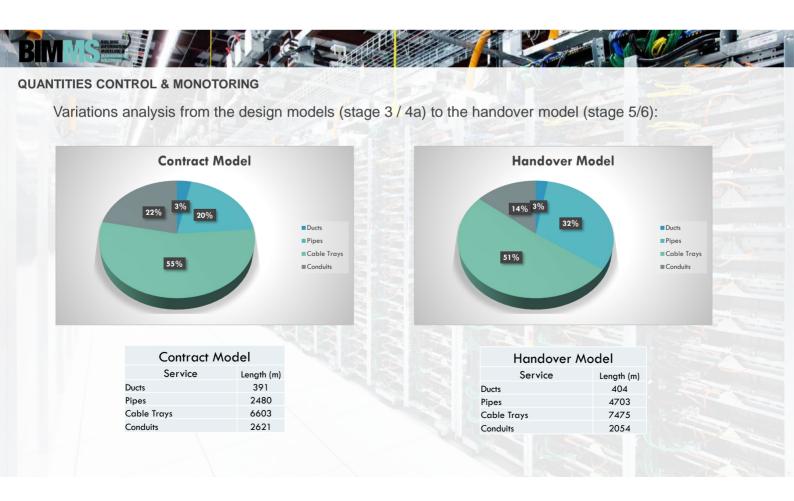






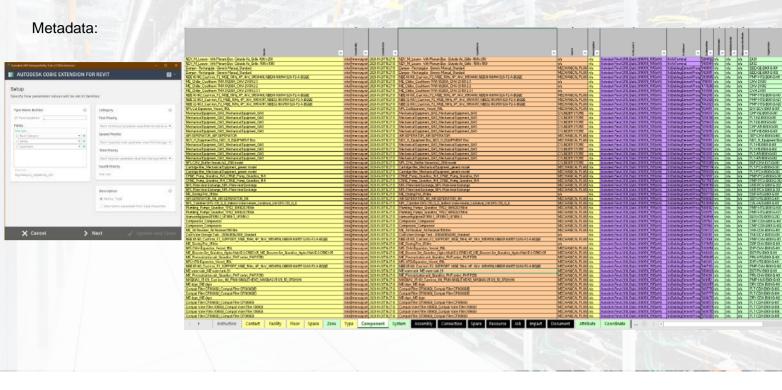






## **ASSET INFORMATION MODEL – FM INTEGRATION**

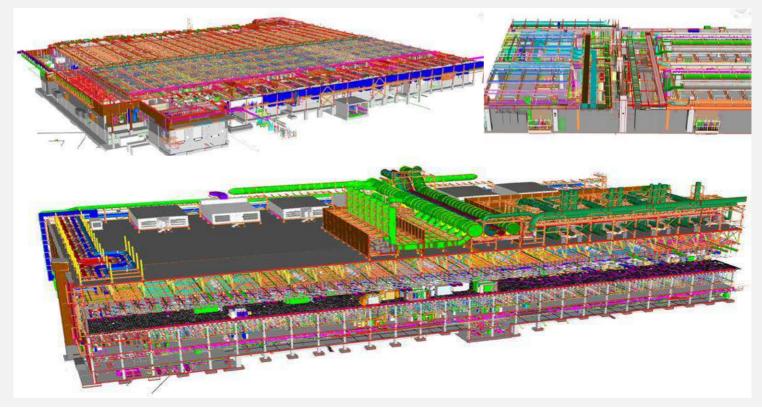
BIM CONTRACTOR



## SEMICONDUTORS



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## SEMI-CONDUCTOR FACTORY PROJECT

## Scope

Scope: Electrical Coordinators Fabrication Design Design / Support Optimization Tool Install Coordinators

#### Client BIM Uses - BEP:

Quantity Take-Off (5D Modelling) Content Reviews QA/QC Phase Planning (4D Modelling) Code Validation Specifications and Standard Details Equipment List MEP Space Management Point of Connection (POC) Database (FASTR) Provided Pre-engineered, Pre-manufactured, Off site fabrication content 3D Control and Planning (Digital Layout / BIM to Field) Trade Partner Design and Fabrication Construction Methods Design 3D Construction Coordination Record Modelling

## **BIMMS Roles**

- BIM Manager
- BIM Coordinator
- BIM Specialist
- BIM Engineer

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## SEMI-CONDUCTOR FACTORY PROJECT

## Challenges

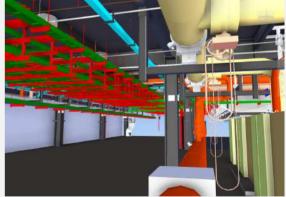
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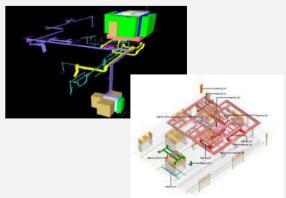
3IM lenges	Fast-track Programming	
	Design Detail (LOD400 / LOD 500)	
	Approval Gateway	
	QA/QC Methodology	
	Multidisciplinary Project	
	+ 300 stakeholders (Live)	
	Precision – Digital Twin	





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## BIMMS MINDELING BUILDING BUILD

#### TRANSIÇÃO DIGITAL DA INDÚSTRIA AECO ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DESAFIOS

## METHODOLOGIES AND SOLUTIONS IMPLEMENTED

### Standards on Modelling Processes:

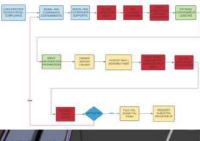
- Equipment validations
- Vendor specifications
- Feasibility principles
- Support Calculation Reports

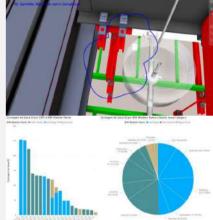
## Internal QA/QC Processes and Standards:

- QA/QC Guidelines and Principles to be reviewed
- Review routines that produce rough data analysed afterwards
- Feasibility verifications specific allowances to be complied

### **BIM Analytics:**

- Quality issues quantification
- Management decisions based on quality report
- Meeting alignment with quality reports
- Coordination Progress valuation through data information
- Quantity controlling time lapsed





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ATUAIS EXIGÊNCIAS, APLICA

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## INTERNAL QA/QC ROUTINES - BIM ANALYTICS

#### **Quality Assurance Processes:**

Considering the high-level project quality standards and detail level, it was required to implement Internal Quality Assurance and Control processes that generate value through rough data. These data were continuously extracted and transformed into valuable management information:





## **BIM ANALYTICS**



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### **OVERVIEW**

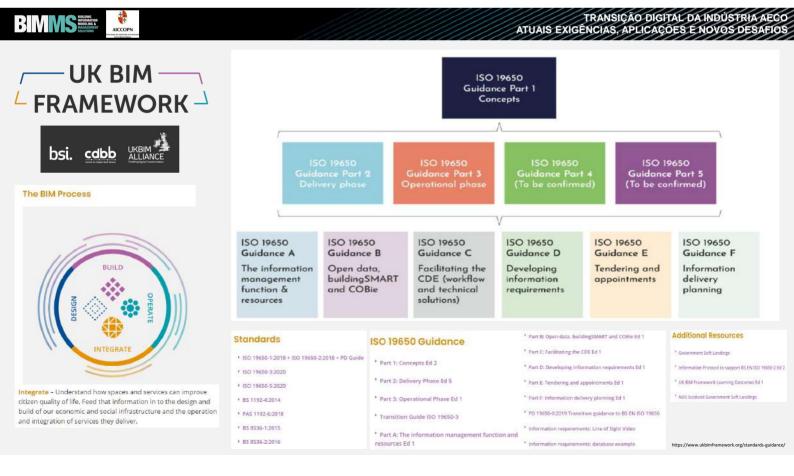
INDUSTRY – Current Challenges:

- Elevated Client Engagement
- Increment of Design Detail (Compliance Demonstration)
- Multi Stakeholder Coordination
- Additional Requisites for Spatial Coordination (CDM Compliance)
- Progress Reporting BIM applied to Project Management
- Value Engineering is the standard
- Pre-Fab Solution / Off site construction is a reality
- Modularization Implementation

- Transparency
- Fast Track Approach is the Standard
- Value Engineering is the standard
- Optioneering by client team
- Homeworking Distance from Site
- Quantity Control & Monitoring
- Handover Asset Information Model

CURRENT INDUSTRY DEMANDS STREAMLINED DIGITAL COLLABORATIVE LIVE PROCESSES, INTEROPERABILITY AND BIM MODELS PREPARED TO DEVELOP MULTI USES

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DIGITAL CONSTRUCTION - STRATEGY REVIEW



STRATEGIC OBJECTIVES – SUMMARY BIM USES & ADDED VALUE			
EMPLOYER PRESPECTIVE:	CONTENT REVIEWS - DESIGN, FEASIBILITY AND COMPLIANCE CHECK	POINT OF CONNECTIONS (POC) - SETTING OUT INTERFACES	
Digital approach to Asset Management and Records. Digital Integration with AM softwares; - Enhanced Interaction during key stages of design development & Installation delivery; - Overall Risk Mitigation; - Marketing – Endomarketing & Public;	Amore in method talaholden view a 3D model / virtual reality and provide their feedbacks to validate multiple design aspects <u>Amore view</u> Benerate costly and tensely tadafonal construction mode view  Different design options and Amore you talabolismes may be availy modeled and changod in real-time during design review base on end usen amolfor comer feedbacks  - Create shorter and more efficient design and design review process - Stackate effectsemess of design in meeting backing organs: circles and owner's needs - Easity communities the design to the owner, constructions team and end usen  - Greatly ingrease coordination and communication between different parties. More likely to generate better dessions for design - Greatly ingrease:	A process in which a series of models are used as a means to document Point of Connectoria within the facility. Information can be reported from 30 models to communicate POC data relating to IDs and Assegments. <u>POOR VALUE</u> - Provides a means to integrate facility management of POCs with ongoing and luture design efforts - finances setting out useds notice - identification of available POCs in a specific area are quickly assessed through a custoin model view <b>PRE-FABRICATION SOLUTION INTEGRITION</b> A process in which BM is used to capture trade and supplier provided pre-engineered, pre-manufactured, off site fubrication	
	CLASH DETECTION - QA/QC APPROVAL REVIEW	ADDED VALUE:	
PROJECT MANAGEMENT PRESPECTIVE: - Reporting Analytics - Progress / Quality Control / Performance KPIs; - Implementation of an Integrated Digital Constraints Log;	S. process in which Cash Detection software is used during the conditiation process to determine field conflicts by comparing 3D models of building softems 2002/07/WL/07 - Coordinate Building project through a model - Reduce and winningte held conflicts, which reduces RFS significantly compared to other methods	- Increase constructability of a complex biology system - Increase combruction productively PROGRAMME INTEGRATION, SIMULATION AND OPTIMIZATION (4D MODELLING)	
	- Visualize construction     - Reduced construction cost: potentially less cost growth (i.e. less change orders)	A process in which a 4D model (3D models with the added dimension of time) is utilized to effectively plan the phased occupancy in a renovation, retrofit, addition, or to show the construction sequence and space requirements on a building site.	
CONTRACTOR PRESPECTIVE: - Feasibility, optimization and detailed coordination reviews ahead of	- Histoland constructions cost; pooreptany ana cost growth u.e. was change orders)     - Decrease construction time     - Increase productivity on site     - More accurate construction / /statilation / fabrication drawings	ADDED VALUE: Better understanding of the phasing schedule by the owner and project participants and showing the critical path of the Project	
fabrication & installation;		- Integrate planning of human, equipment and material resources with the BIM model to better schedule and cost estimate the project.	
<ul> <li>Enhance accuracy and consistency of construction / fabrication deliverables (drawings / schedules / etc);</li> <li>Digital method to extract, control and review quantities and its respective</li> </ul>	BIM ANALYTICS – REPORTING A process in which the project models are used for reporting and analytics purposes, namely to serve the interasts of the project a management team and contraction team in terms of project management, quality control and performance reviews.	- Marineting purposes and publicity - Marineting pocurement status of project materials - Monification of schedule, sequencing or chasing issues	
BOQ interface:	ADDED VALUE	- Health & Safety review	
Programme simulations – enhanced visualization / communication for	Reporting indicators to better evaluate and manage program, quality and performance;     cnable the identification of critical constraints		
	- Chable the RenderLandor of Chical Conducants	QUANTITY TAKE-OFF, BOQ INTEGRATION & COST SIMULATIONS (5D MODELLING)	
installation sequencing, definition of project milestones and critical path	DESIGN ANALYSIS (INTEGRATED FROM BIM DESIGN MODELS)	A process in which 81M can be used to assist in the generation of accurate quantity take-offs and cost estimates and estimations throughout the lifecycle of a project. This process allows the project team to see the cost effects of their changes, during all	
review;	A process in which analysis software are able to integrated BIM models and digitally re-use the information to run analysis,	phases of the project, which can help curb excessive budget overruns due to project modifications. Specifically, cost estimation	
- Integrated Cost Control;	enabling the definition of the design criteria and specification (e.g. structural / lighting / Mechanical / etc)	coupled with 8th can enable Target Value Design to better estimate the cost effects of additions and modifications.	
<ul> <li>Procurement Support – Extracting Consistent Procurement Packages,</li> </ul>	ADDED VALUE: - Automating analysis and saving time and cost	ADDED VALUE: - Precisely quantify modelled materials	
- Field Integration – Digital procedures for Snagging;	- Improve the quality and reduce the cycle time of the design analyses.	- Quickly generate quantities to assist in the decision-making process	
- Enhancing site planning and logistics;	Value Engineering and design optimization     Confirm design changes on a fast-track basis	<ul> <li>Generate more cost estimates at a faster rate (enables Target Value Design)</li> <li>Provide cost information to the owner during the early decision-making phase of design and throughout the lifecycle,</li> </ul>	
Health and Safety – Digitalization risk assessment and management	- Commindenight charges on a nationack basis	<ul> <li>- Worde cost information to the denier during the early excision-making phase or beings and brindighout the stretyte, including changes during construction.</li> </ul>	
procedures;	SITE ANALYSIS, PLANNING & LOGITICS	<ul> <li>Improved Budgeting - a BIM developed cost estimate can help track budgets throughout construction</li> </ul>	
	A process in which 8M/685 tools are used to evaluate properties in a given area to determine the most optimal site location for a	- Easier exploration of different design options and concepts within the owner's budget	
	future project and respective construction site		
DESIGN DEVELOPMENT PRESPECTIVE:	ADDED VALUE: - Use calculated decision making to determine if potential sites meet the required criteria according to project requirements,	DRAWINGS, SCHEMATICS, SPECIFICATIONS AND STANDARD DETAILS DELIVERY A projects in which BIM utilities software to produce and link project construction drawings, schedules, specifications and	
- Enhancing compliance reviews (i) Requirements & Code (ii)	technical factors, and financial factors	standard details. This allows design to easily create, monitor, modify, control, and coordinate between design authoring	
multidisciplinary coordination, (iii) installation and (iv) accessibility;	-Increase emergy efficiency	software and specifications, avoiding inconsistencies & discrepancies. ADDED VALUE:	
<ul> <li>Enhancing the integration of O&amp;M maintenance strategies and CDM</li> </ul>	and the second	- SMART constriction information, digitally interconnected. Coordinated design information.	
compliance checks during design development;	FACILITY ENERGY ANALSYSIS	- Removes discrepancies between models and specifications	
<ul> <li>Quantity and BOQ control. Implementation of a Target Value Design,</li> </ul>	The BIM Use of Facility Energy Analysis is a process in the facility design phase which one or more building energy simulation programs use a property adjusted BIM model to conduct energy assessments for the correct building design.		
based on budget caps;	ADDED VALUE:	BIM TO FIELD - SNAGGING	
<ul> <li>Digitally integrated design information (BIM models / drawings /</li> </ul>	- Save time and costs by obtaining building and system information automatically from BIM model instead of inputting data manually	A process in which snagging and construction quality reviews are based upon the digital model, enabling to verifying the digital and built solution.	
schematics / specifications / schedules). Avoidance of inconsistencies;	- Optimize building design for better building performance efficiency and reduce building life-cycle cost	ADDED VALUE:	
- Enhanced approach to value engineering;		- Enhances internal quality construction reviews	
- Sustainability: BREEAM / LEED & BIM integration;	SUSTAINABILITY TRACKING & EVALUATION - BREEAM & BIM INTEGRATION	- Tracible and verifiable system	
- Site Analysis – Optimal Building positioning and demonstration of code	This process should occur during all stages of a facilities life including planning, design, construction, and operation. Applying	RECORD MODEL & ASSET INFORMATION MODEL (AIM)	
compliance;	sustainable features to a project in the planning and early design phases is more effective (ability to impact design) and efficient (cost and schedule of decisiona).	Record Modelling is the process used to depict an accurate representation of the physical conditions, environment, and assets	
- Energy Analysis - Compliance demonstration and optimization approach;	ADDED VALUE:	of a facility. The record model should, at a minimum, contain information relating to the main architectural, structural, and MEP elements. It is the culmination of all the BIM Modelling throughout the project, including operation, maintenance, and asset	
- Design Change Management – Trackability Implementation;	<ul> <li>Facilitates interaction, collaboration, and coordination of team members early in the project process which is considered to be favourable to sustainable projects;</li> </ul>	data in an as-built model intended for the owner or facility manager. Additional information including equipment and upace	
- Pre-Fab Solution – Feasibility Review;	- Centralizes all relevant content, which is traceable	planning systems may be necessary if the owner intends to utilize the information in the future.	
Pre-Construction Acceleration – Enable first works.	- Enables early and reliable evaluation of design alternatives	ADDED VALUE: - Improve documentation of environment for future uses (e.g. renovation, fistorical documentation) - Digital integration of AIM model with Asset Management Software	



## **R&D STEERING GROUPS**

MANAGMENT

- **Project Management** -
- -**Design Management**

#### ENGINEERING

- Design / Value Engineering \_
- **Construction Feasibility** -
- \_ Asset Management

## **METHODOLOGY & OPTIMIZATION**

- **BIMMS Project Standards** \_
- Data (BIM) Analytics \_
- **API Programming** \_

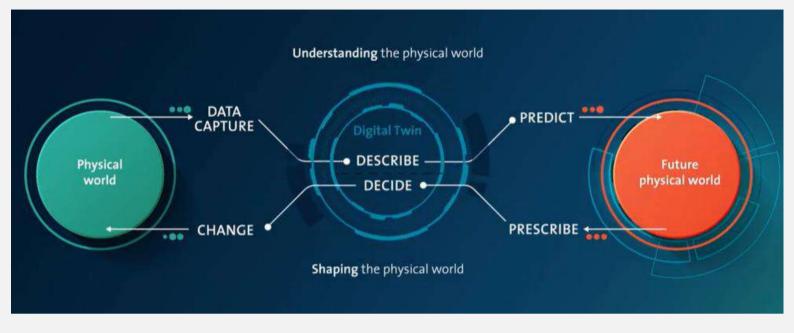
#### **PROJECT SPECIFIC**

- **Enterprise Data Centre** \_
- Semiconductor -



TRANSIÇÃO DIGITAL DA ATUAIS EXIGÊNCIAS, APLICAÇÕES EN

## What is a DIGITAL TWIN?



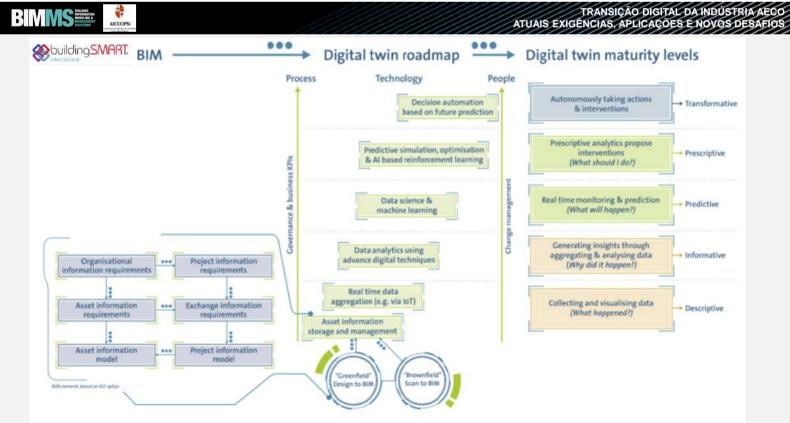


Figure 1: Digital twin maturity levels and the role of the BIM process. Copyrights ©2020 Royal HaskoningDHV

#### BIMMS BUILDING INFORMATION MODELING A MARAGEMENT SOLUTIONS **Digital Twin & Business Intelligence Integration Risk Assessment Quality Control Asset Monitoring Safety Tracking** Β $\bigcirc$ Interoperability Prevention DIGITAL ( Sustainability . . TRACKING VARIABLES POINT CLOUD DIGITAL TWIN FUNCTIONAL BASIS BIMQSE PREVENTIVE BIM MODEL SIMULATIONS VIRTUAL AUDITS ASSET



TRANSIÇÃO DIGITAL DA INDÚSTRIA AECO – ATUAIS EXIGÊNCIAS, APLICAÇÕES E NOVOS DESAFIOS

DATABASE



**Global Perspective** 

PROGRESSION I STATUS

YOUR BIM PARTNER